



**PROJECT DOCUMENT**  
*UNDP Ethiopia*

**Project Title:** Integrated development solutions for IDPs and host communities in Ethiopia- Round 1 and Round 2

**Project Number:** 01003870

**Implementing Partner:** EDRMC, Regional Bureau of Finance

**Start Date:** FW 1 (October 2025) and FW 2 (January 2026)

**End Date:** FW 1 (December 2025) and FW 2 (March 2026)

**Brief Description**

Persistent poverty and inequality, deadly conflicts, gender-based violence, the climate emergency, rising inflation, and debt distress threaten Sustainable Development Goals (SDG) progress and are leading to an increase in the number of countries characterized as crisis-affected. In a world facing unprecedented risk, Ethiopia is vulnerable to becoming trapped in a crisis cycle. Limited resources are used for life-saving humanitarian response, leaving no room for investment in protecting development gains or prevention. In these contexts, significantly increased investment is needed to address the root causes of fragility and crisis, manage risk, and accelerate the implementation of the SDGs. Ethiopia has experienced conflict and protracted crises and faces recurrent climate-related disasters, requiring increased financing for ongoing recovery and reconstruction efforts, as well as the need to invest in resilient systems and infrastructure that will allow for effective management of future risks and shocks.

Addressing internal displacement requires understanding its linkages with sustainable development, peace, and security. Despite the high number of IDPs and the increasingly protracted nature of displacement in the country, efforts have been made to foster conditions to provide comprehensive preventive and development response actions at all levels. However, it is not sufficient to address the needs of the affected communities. Since 2019, Ethiopia has engaged in different initiatives that promote policies and structures towards creating an enabling environment for government, the UN, NGOs, and donors to work collaboratively to achieve durable solutions. In November 2024, Ethiopia made another remarkable progress that shows the government's commitment in shifting from immediate relief efforts towards durable solutions that foster sustainable recovery, reintegration, and resilience for affected populations by launching the national solutions pathway to internal displacement. This national framework encompasses comprehensive, sustainable, and principled approaches that not only address the urgent needs of displaced communities but also support long-term recovery.

In 2024 Ethiopia is one of the pilot countries of the UN Secretary-General's Action Agenda, which called for a fundamental shift from a humanitarian to a development approach to solutions. In these contexts, UNDP is stepping up in support of Resident Coordinators (RCs) to support a new approach through development solutions instrumentalizing the shift in thinking of IDPs from beneficiaries to citizens with displacement-specific needs within a sovereign and accountable state. It means moving from solutions as an "exit strategy" to solutions as an "engagement strategy" rooted in accountable national and local governance and rule of law that considers IDPs as equal citizens of the country and as important contributors to their economies and societies. In line with the UNDP's Institutional Strategy on Development Solutions to Internal Displacement (2023), this project is financed from the

funding window (FW) to respond to the development challenges of internal displacement in Ethiopia through catalytic funding and technical support to government.

**Linked SDG Goal(s) and Target(s):** SDG1: No poverty (targets 1.3,1.4, 1.5, 1.a, 1.b); SDG 2: Zero hunger (targets 2.1, 2.3); SDG 5: Gender equality (targets 5.2, 5.4, 5.5, 5.a, 5.c.); SDG 6: Clean water & sanitation (targets 6.1, 6.4, 6.b); SDG 7: Affordable & clean energy (target 7.1); SDG 8: Decent work & economic growth (target 8.3, 8.8); SDG 10: Reduced inequalities (targets 10.2, 10.3, 10.4, 10.7); SDG 16: Peace, justice & strong institutions (target 16.6)



**Linked Strategic Plan Output:** 3.4.

**Linked Strategic Plan Indicator:** 3.4.1.

**Linked CPD Output(s):** Output 1.4, Output 1.5, Output 2.2.

|                                   |                                |                |
|-----------------------------------|--------------------------------|----------------|
| <b>Total resource required:</b>   | \$ 985, 452.08                 |                |
| <b>Total resources allocated:</b> | \$ 985, 452.08                 |                |
|                                   | <b>UNDP TRAC:</b>              | 0              |
|                                   | <b>Donor (Funding Window):</b> | \$ 985, 452.08 |
|                                   | <b>Government:</b>             | 0              |
|                                   | <b>In-Kind:</b>                | 0              |
| <b>Unfunded:</b>                  |                                |                |

Agreed by (signatures):

| Government  | UNDP   | Implementing Partner   |
|---|--|--|
| <b>Print Name:</b><br>Ministry of Finance (MoF)   | <b>Print Name:</b><br>Charu Bist, <a href="mailto:charu.bist@undp.org">charu.bist@undp.org</a><br>Deputy Resident Representative-<br>Programme | <b>Print Name:</b><br>EDRMC<br>Regional Bureau of Finance<br>Regional DRMC |
| <br>Semereta Sewasew<br>State Minister |   |  |
| Date:   | Date:  | Date:  |









## Brief Description

Across the **Greater Horn of Africa and Sahel** record levels of **forced displacement** are major challenges to sustainable development, eroding hard fought development gains and leaving **internally displaced persons (IDPs)** unable to access basic services, social protection and decent work and to exercise their full rights as citizens and be agents of progress for their communities.

This funding windows allocation proposal, in line with the **UNDP Institutional Strategy on Development Solutions to Internal Displacement** (2023), will support **Ethiopia** country offices (COs) to respond to the development challenges of internal displacement through catalytic funding and technical support from the Recovery Solutions and Human Mobility Team (RSHM) in Crisis Bureau.

The action will: (1) Provide **development solutions to IDPs and wider-displacement affected communities** in Ethiopia, through improving access to livelihoods and economic recovery and addressing key barriers to socio-economic (re)integration and protection risks through community-based action funds; and (2) Support **government-led solutions** through building resilient institutions at national and local levels to prevent, manage and implement inclusive and gender-responsive solutions to internal displacement.

The focus of the programming will be delivered through **area-based approaches** harnessing and scaling up gender-responsive **stabilization, early recovery and core government functions/local governance actions**. The combined actions will **position UNDP at the core of the change** called for in the **UN Secretary-General's Action Agenda on Internal Displacement** from a humanitarian to government-led and development-anchored solutions through delivering at scale, modular, replicable results-oriented interventions.

## Allocation Proposal

### I. DEVELOPMENT CHALLENGE

Forced displacement crises are intricately intertwined in **Ethiopia** with their roots in cyclical ongoing conflicts, the increasing impact of climate change and longstanding development and governance deficits across the Greater Horn of Africa and Sahel.

In 2024 Ethiopia, are all **pilot countries of the UN Secretary-General's Action Agenda** which called for a fundamental shift from a humanitarian to development approach to solutions. In these contexts, UNDP is stepping up in support of Resident Coordinator's (RC) to support a new approach through **development solutions** instrumentalizing the shift in thinking of IDPs **from beneficiaries to citizens with displacement specific needs within a sovereign and accountable State**. It means moving from solutions as an **"exit strategy"** to solutions as an **"engagement strategy"** rooted in accountable national and local governance and rule of law that considers IDPs as equal citizens of the country and as important contributors to their economies and societies.

**Ethiopia is also all grappling with large internally displaced populations** - both new and protracted, and caused by the often-inter-related drivers of conflict, disasters and increasingly the impacts of climate change. As many as 52 percent of IDP households in Ethiopia, IDPs and returnees are living for years without adequate access to basic services, social protection and decent work, are often exposed to discrimination and sexual and gender-based violence (SGBV) and are unable to exercise their full rights as citizens and be agents of progress for their communities.

**Addressing internal displacement** requires understanding its linkages with **sustainable development, peace and security**. Many IDPs remain trapped for years – even decades – in protracted displacement. Leaving IDPs marginalized is not only an economic and humanitarian challenge – but can also become an obstacle to long-term peace, stability and recovery in post-crisis contexts and **constitutes a major obstacle to meeting the Sustainable Development Goals (SDGs)**.

### II. STRATEGY

In line with the **UNDP Institutional Strategy on Development Solutions to Internal Displacement** (2023), this funding window allocation proposal will support four countries offices (COs) to respond to the development challenges of internal displacement through catalytic funding and technical support from the Recovery Solutions and Human Mobility Team. It proposes a mutually reinforcing two-pronged strategy to:

- i. Provide **development solutions to IDPs and wider displacement-affected communities** through improving access to livelihoods and economic recovery with a focus on women-headed households

*and* by addressing key barriers to socio-economic (re)integration and addressing protection risks including SGBV through community-based action funds

*through* area-based approaches harnessing and scaling up gender-responsive stabilization, early recovery and core government functions/local governance actions

*while* facilitating transitions from purely humanitarian assistance through addressing medium to longer-term structural barriers.

- ii. Support **government-led solutions** through building resilient institutions at national and local levels to prevent, manage and implement inclusive and gender-responsive solutions

*by* supporting local authorities to design and implement whole-of-government action plans on solutions to internal displacement, fostering social cohesion

*that* will capacitate governments to lead and coordinate the response to internal displacement and ensure alignment with wider government planning and local development processes.

The Theory of Change is as follows:

*If* IDPs and displacement-affected communities' barriers to socio-economic (re)integration are effectively addressed;

*If* vulnerable women have more resilient livelihoods and are able to sustain climate-smart businesses;

*If* local authorities have improved capacity to address internal displacement through development approaches.

*Then* inequalities among IDPs and between IDPs and wider displacement-affected communities will be reduced, ensuring that nobody is left behind and that support on pathways towards sustainable solutions target the unique needs of different groups.

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### III. RESULTS AND PARTNERSHIPS

#### Expected Results

#### **Outputs 2 – 4: Integrated development solutions for IDPs and host communities in north-eastern Ethiopia**

##### **3.1 Barriers to socio-economic (re)integration sustainably addressed through community-based social action funds**

Complementing wider programming focused on gender-responsive basic service delivery (health, education and finance) activities include:

- Identify and map target communities and existing and planned interventions/priority needs/protection risks in close dialogue with community leaders, CBOs and FBOs, women's organizations, local governments/authorities and external partners.
- Define priority initiatives based on community consultation for funding allocation.
- Provide funding and technical support for the implementation of selected initiatives including for procurement of required goods and services.

*Indicator: Number of IDPs and displacement-affected community members with access to integrated development solutions (disaggregated by sex)*

##### **3.2 Vulnerable women (IDP, host and returnees) have more resilient livelihoods and can start/sustain climate-smart businesses**

Supporting women-led and owned Micro, Small and Medium Enterprises (MSMEs) through access to finance as well as grants while working with the wider community and the financial sector through recapitalization and re-start of services, activities include:

- Conduct gender-responsive market and livelihoods assessment to identify women's specific needs, challenges and opportunities.
- Raise awareness around the benefits of women's increased participation in the economy and leadership
- Support women-led and owned MSMEs through access to finance, grants, tools and training targeting the unique challenges faced by women.

- Support women's access to innovative financial services tailored to women's needs, working with IFIs, development banks, MFIs and the private sector.

*Indicator: Number of women-led and owned MSMEs benefitting from grants and access to finance*

### **Sub-output 3.3 Local authorities have improved capacity to lead local solutions to address internal displacement**

Complementing wider local governance programming focused on rehabilitation and small/community infrastructure, combined actions will support local authorities implement costed solutions strategies in an inclusive and participatory manner, while including internal displacement in wider local development plans and supporting reconciliation, community security and social cohesion working with community-based and women's organizations. Advocacy will also focus around longer-term fiscal/mandates in relation national-local/intergovernmental relationships with national authorities in terms of financing, budgeting and planning. Activities include:

- Conduct local governance capacity assessment including a mapping of existing solutions/strategies, gaps and opportunities.
- Deliver tailored capacity development training on development solutions to internal displacement highlighting the different impact of crisis on different focus groups
- Support local authorities to implement strategies in local development planning to address internal displacement including in relation to socio-economic (re)integration actions at the community level in sub-output 1

*Indicator: Number of government officials trained with enhanced capacity to support solutions to internal displacement.*

*Indicator: Number of strategies/frameworks addressing internal displacement in a gender-responsive fashion.*

## **Output 5: Four country offices supported to deliver integrated development solutions to IDPs and host communities**

### **Sub-output 5.1: COs provided with the tools and resource to advance development solutions and internal roadmaps**

- Deliver UNDP development solutions training to UNDP CO staff to support understanding and contextualization of the UNDP Institutional Strategy on Development Solutions on Internal Displacement
- Accompany the development of UNDP CO internal road map on solutions through portfolio approaches mapping existing programming and identifying opportunities
- Provide technical inputs and customized support to different COs for application in specific outputs including local governance capacity assessment tool, handbook for governments and training materials.

*Indicator: Number of internal UNDP CO roadmaps developed on gender-responsive development solutions*

### **Sub-output 5.2: Ensure cross-learning and coherence across the four countries fostering sub-regional approaches and ensuring visibility**

- Support cross-learning and conduct virtual workshops across all countries in terms of sub-regional approaches.
- Compile lessons learned on how to successfully integrate gender-transformative and inclusive approaches into programs and projects, while avoiding inter-community tensions and fostering social cohesion.
- Engage with donors and development partners at the global level on key results and ensure strong visibility.

*Indicator: Number of gender-responsive development solutions programming tools produced*

#### Resources Required to Achieve the Expected Results

UNDP is implementing the new Institutional Strategy on Development Solutions to Internal Displacement through adapting and implementing existing and new innovative programmes/projects as the building blocks of risk-informed, conflict sensitive and gender-responsive solutions that can support both new and protracted IDPs on pathways to solutions.





The Ethiopia COs have received funding through the Internal Displacement Solutions Fund (MPTF) focussed on data for solutions, solutions strategy development and coordination and scaling up area-based approaches in IDP/host and return communities through early recovery and stabilization programming. The interventions will complement wider socio-economic interventions in IDP/host and return communities including rehabilitation and infrastructure through focussing on community-based integration and local governance actions to provide sustainable solutions.

The proposed action will ensure that UNDP COs have the technical capacity (human resources) on development solutions to forced displacement.

Partnerships

**Area-based approaches** rest on strong coordination and UNDP will support the sub-national Durable Solutions Working Groups as well as local authorities to lead and coordinate the response. The proposed approaches complement UNHCR's focus on protection/basic assistance and IOM's community-based planning process and builds of joint work supported through the Internal Displacement Solutions Fund (IDSF) on data for solutions, solutions strategy development and coordination.

At the national level **UNDP will engage in UNCTs to ensure alignments. UNDP is also co-leading and/or participating in new Steering Groups on Solutions** under the RC supporting the development of government solutions strategies, road maps and financing strategies with IOM, UNHCR and others. The actions will directly contribute to these joined up approaches in support of RCs and UNCTs.

The action will directly support sub-national government partners through the support to local authorities to implement costed solutions strategies in an inclusive and participatory manner, while including internal displacement in wider local development plans.

- A federal level Durable Solutions Working Group has been established with the co-leadership of UNDP, IOM and UNHCR. Similarly, a regional level working groups has been established in most of the regions (Afar, Amhara, Oromia, Southwest, Somali and Tigray) where the three agencies are playing role in co-leading and facilitating the development of region-specific durable solutions strategy as well as costed action plan. In these groups, regional governments (the disaster risk management commission of respective regions) are leading the group and development partners including local and international NGOs are also participating. So far; Somali and Tigray regions have developed the plan, and other regions are undergoing the formulation of the strategy. A proclamation has been prepared and submitted to the Council of Ministers to approve it.

Communications and Advocacy

In all four countries a **proactive and continuous communications strategy** will highlight results and approaches through press releases, web stories, social media, and other products targeting governments, key development partners and donors.

Sub-regional communication products will bring communication strategies together in terms of responses focussed on UNDP staying and delivering and the importance of development as the most viable means of conflict prevention, an essential component of crisis response, and the most sustainable way out.

Globally, communication strategies will focus on highlighting UNDP's stepped-up engagement and action delivering key development investments in line with the Secretary-General's Action Agenda and key impact. An external brochure will be produced and widely disseminated amongst development partners and donors.

| Details   | Dissemination Channel   |
|---|---|
| Posts in social media on project interventions and achieved results | UNDP website, Pres releases, twitter, Facebook, implementing partner's website. |
| Human interest stories  |   |
| Press releases  |   |
| Brochure  |   |

Risks and Assumptions

| Risk type   | Risk description | Risk assessment (Impact, Likelihood & Risk Level) <sup>1</sup> | Mitigation measures  |
|---|------------------|--|--|
| Resumption and/or further spread of conflict  | Security         | Likelihood = Medium<br>Impact = High<br><br>Risk level= Medium | Through security risk management including continuous conflict analysis and build strong partnership with local community governance structures Like CMCs, local authorities, and humanitarian counterparts to monitor the situation, adjust modalities and manage the impact.                       |
| Sudden upsurge in community violence  | Security         | Likelihood = Medium<br>Impact = High<br><br>Risk level= High   | Work in close collaboration with the local governments, community leaders and key stakeholders in monitoring the context and supporting efforts that avoid / manage communal conflicts.  |
| Selection of beneficiaries is perceived as unfair/biased which can deteriorate social cohesion (in the provision of grants/funding for example, or in the case of (mis)perceived political influence benefiting only certain groups). | Operational      | Likelihood = Medium<br>Impact = High<br><br>Risk level= Medium | UNDP will adopt strict vulnerability assessment criteria considering specific displacement vulnerabilities. These criteria will be publicly communicated to target communities. Individual vulnerability scoring will be cross-checked by at least two staff to confirm final beneficiary selection. |
| Grants provided pose security threats to community members in particular to women (which can trigger domestic violence and other forms of GBV).   | Operational      | Likelihood = Medium<br>Impact = High<br><br>Risk level= Medium | The action is designed to address specific protection risks. Community consultations including specific women's groups included in project implementation. Consultations with protection partners will be conducted before the final selection of grants.  |
| Capacity gaps of national and   | Operational      | Likelihood = Medium<br>Impact = Medium                         | Built into programme design in terms of enhancing local capacities through training and resource allocation to ensure  |

<sup>1</sup> As per UNDP's Enterprise Risk Management Policy

|  |                |  |  |
|--|----------------|--|--|
| local stakeholders   |                | Risk level= Medium   | programmes are sustainable and effective and active engagement in government coordination and inter-agency coordination. Assessments will be conducted according to UNDP policies.                       |
| High inflation rates in the countries  | Economic       | Likelihood = Medium<br>Impact = Medium<br><br>Risk level= Medium | Budgeting of project activities in USD to cushion inflation and procurement of project inputs in hard currency (USD) to avoid inconsistent exchange rate resulting in prices hiking in the local markets |
| Flooding/rainy season making it difficult to access certain areas                                    | Environmental  | Likelihood = High<br>Impact = Medium<br><br>Risk level= Medium.  | Activities will be planned due consideration of the seasonal calendar whereby field activities and delivery of goods are planned for the dry season.   |
| Availability of additional complementary funding to scale up activities to completion                | Financial      | Likelihood = low<br>Impact = Medium<br><br>Risk level= Medium.   | Regular communication and engagement with donors to avoid duplication and strengthen partnership.  |
| Reluctance by UN partners and donors to prioritize development approaches and UNDP's integrator role | Organizational | Likelihood = Medium<br>Impact = High<br><br>Risk level= Medium   | Develop compelling narrative and strengthen advocacy to UN and donor partners; support government to advocate for development approaches   |

#### Stakeholder and Beneficiary Engagement

To ensure a coordinated approach and the comparative advantage of partners, the efforts will engage targeted communities (IDP, host and return); key government institutions at the sub-national and national levels; CSOs, NGOs, women-led organizations; UN entities including Resident Coordinator Offices (RCOs), IOM, OCHA and UNHCR.

Harnessing area-based approaches the actions rest on strong participation of affected communities and local authorities in designing, implementing and monitoring through the project cycle.

#### South-South and Triangular Cooperation (SSC/TrC)

The interventions involve sub-regional approaches in terms of the Greater Horn of Africa and Sahel. The role of the Regional Hubs Nairobi Resilience Hub will support these approaches as well as cross-regional learning given UNDP engagement in other countries in the region in terms of internal displacement and broader forced displacement.

#### Sustainability and Scaling Up

The proposed funding window action is designed to deliver at scale through modular, replicable results-oriented interventions complementing existing resources and building on UNDP core programming in terms of stabilization, early recovery and local governance:



**Impact and innovation:** People-centered portfolio-area based approach of the programming in line with the Institutional Strategy on Development Solutions to Internal Displacement including new areas of community-based (re)integration that build on and complement existing resources to ensure holistic development solutions.

**Adaptive management:** Based on continuous learning, monitoring and analysis, investing in continuous learning loops, real-time monitoring and analysis for adaptive management, though continuous engagement with partners at both local and national levels. Gender-responsive analysis is a key factor, to strengthen protection of the community and meet different needs which may arise. In addition, regular strategic engagement with partners to anticipate trends and risks will help promote timely and joint action around shared priorities.

**Scaling up:** Interventions are designed to start in modular integrated and multi-stakeholders/partners area-based approach, scaling to other areas/regions of the countries. Anchored to stabilization and early recovering programming and UNDP's support to the development of costed action solutions plans at the sub-national level, the FWs will complement with a focus on development solutions to internal displacement providing a model to scale up integrated area-based approaches in other regions of the countries facing internal displacement.

**Digitalization:** To the extent possible, considering the limitations in the countries' context, digital inclusion/solutions approach will be implemented, in an inclusive manner (especially focused on women and youth). Interventions will help reduce or close the digital gender gap, ensuring that all groups are positively impacted by the initiatives.

**Unlocking additional resources:** The projects will demonstrate UNDP's added value on delivering gender-transformative development solutions to internal displacement and showcase results to support additional resource mobilization and partnerships.

**Partnerships:** Area-based approaches rest on strong coordination and UNDP will support the durable solutions working groups as well as local authorities to lead and coordinate the response. The proposed approaches complement UNHCR's focus on protection and IOM's community-based planning process and joint work supported through the IDSF on data for solutions, solutions strategy development and coordination. The work also complements UN Women's work, advocating for the rights and protection of displaced women and girls and supporting their livelihoods and economic empowerment.

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#### IV. MANAGEMENT AND GOVERNANCE ARRANGEMENTS, AND ACCOUNTABILITY

UNDP will engage with key ministerial offices (Ministry of Finance and Disaster Risk Management Commission at the federal level) and the respective regional disaster management commissions in Afar, Amhara and Tigray regions as well as their recovery and reconstruction offices to successfully implement the project. The Ministry of Peace, Disaster Risk Management Commission at the federal level will be engaged to ensure the leadership of government in providing solutions to IDPs and ensure sustainable financing to implement prevention and response actions in the country. This program will be implemented in alignment with the Peace Support Facility (PSF) as well as that of the Internal Displacement Solutions Fund (IDSF) as well as based on guidance from the various platforms such as the durable solutions working groups and the UNCT. A Program Steering Committee will be established at all levels (Federal and Regional) to follow up and monitor the progress periodically. UNDP is responsible to ensure programmatic coherence and quality, results framework, budget, quality standards and reporting.

**Regional and global:** Two Regional Hubs (Nairobi Resilience Hub and Amman Hub) and global Recovery Solutions and Human Mobility Team will provide technical accompaniment to the four COs to ensure overall project implementation. Regional advisers and global RSHM will support overall coherence through follow up direct support to CO implementation, provision of technical inputs and tools and through cross-learning exchanges and compiling global reporting.

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#### V. MONITORING AND LEARNING

##### *Monitoring*

Monitoring, evaluation and learning (MEL) on area-based and portfolio approaches at sub-national and national level are an inherent aspect of contributing to all outputs. Applying adaptive management and

regular stock-taking on area-based approach will feed into policy, reform and advocacy and resource mobilization at the national levels.

More concretely as relates to activities, UNDP will work to ensure adequate monitoring and verification measures are in place for accurate and inclusive selection of beneficiaries, management of interventions and proper documentation and learning. The day-to-day monitoring will be carried out by UNDP staff on the ground where activities will be implemented. Project managers and technical focal points will provide on-site and remote monitoring and technical support to ensure the project implementation is as per the standard and agreed results are on track. The PMSU in the various country offices will also provide a semi-autonomous monitoring and verification support to ensure the project qualifies UNDP and stakeholder's expectations and standards. Periodic reports and senior management field visits will also be used to verify the progress towards results.

#### Learning

MEL is inherent to this proposal's approach. The activities and initiatives implemented under the programme will be documented and published as knowledge products on UNDP country and global website and other platforms. In addition, project events will be documented in various forms like reports, pictures, documentaries, and reference resources and widely shared with stakeholders for learning. The M&E system is geared to capture lessons and results that inform management decisions and inform future programming. The project will also intensively involve the communications unit to capture and disseminate lessons. The lessons learned will be documented and shared with the FWs secretariat as part of the project report per the guideline.

Global team will support cross-learning between teams, aggregating country level results and supporting regular review and adaptation as required.

#### **MEL plan**

| <b>Monitoring Activity</b>              | <b>Purpose</b>  | <b>Responsibility party</b>                                  | <b>Frequency</b> | <b>Means of verification</b>               |
|---|---|--|------------------|--|
| <b>Track results progress</b>           | Progress data against the results indicators in the RRF will be collected and analyzed to assess the progress of the project in achieving the agreed outputs.   | Project staff with support from M&E: RSHM global compilation | Quarterly        | Data collection , through progress reports |
| <b>Annual Project Quality Assurance</b> | The quality of the project will be assessed against UNDP's quality standards to identify project strengths and weaknesses and to inform management decision-making to improve the project.  | Project staff; DRR   | Six Monthly      | Data collection , through progress reports |
| <b>Project Report</b>                   | Overall coordination of monitoring, reporting and learning will be conducted by the global team consolidating and aggregating data from the different COs. A progress report will be presented to the key stakeholders, consisting of progress data showing the results achieved at country and across country. | RSHM technical focal point                                   | Annually         | Data collection , through progress reports |

VI. WORK PLAN<sup>2 3</sup>

Period (Oct-2024 to Dec-2025):

| EXPECTED OUTPUTS<br><i>And indicators, baselines, and annual targets</i>   | PLANNED ACTIVITIES<br><i>List activity and associated actions</i>  | Time Frame 2025-2026 |        |        |       |        | Planned Budget | Responsible Party                                 | Funding Source                 | Specific Budget Description |
|--|--|----------------------|--------|--------|-------|--------|----------------|---|--------------------------------|-----------------------------|
|  |  | Q2                   | Q3     | Q4     | Q1    | Q3     |                |   |                                |                             |
| Output 1: <i>Integrated, gender-responsive development solutions in the north and eastern Ethiopia</i><br>Indicator 1.1: <i>Number of people on the move and host communities benefitting from integrated and targeted interventions, including on strengthening social cohesion (disaggregated by sex and status) (IRRF 3.4.2)</i><br>Baseline: <i>Tigray Southern Region, 10,234 HH, 52,243 individuals</i><br>Target: <i>25% = 2,560 HH &amp; 13,060 individuals of the IDPs focusing on female and disabled (FW1)</i><br>Target: <i>Additional 2,127 HH/10,848 individuals (FW2)</i> | Address barriers to socio-economic (re)integration sustainably addressed through community-based social action funds<br><br>Activity 1: <i>Identify and map target communities and existing and planned interventions/priority needs/protection risks in close dialogue with community leaders, CBOs and FBOs, women's organizations, local governments/authorities and external partners.</i><br><br>Activity 2: <i>Define priority initiatives based on community consultation for funding allocation.</i><br><br>Activity 3: <i>Provide funding and technical support for the implementation of selected initiatives (Durable Solutions Technical expertise/TA)</i> | 10,000               | 20,000 |        |       | 30,000 | UNDP           | 10,000 (FW1)<br>20,000 (FW2)                      | Contractual Services-Companies |                             |
|  |  |                      | 11,150 | 10,000 |       | 21,150 |                | 11,150 (FW1)<br>10,000 (FW2)                      | Contractual Services-Companies |                             |
|  |  |                      | 15,000 | 15,000 | 4,596 | 34,596 |                | 15,000 (FW1)<br>15,000 (FW1)<br>4,596, 2026 (FW2) | Recruitment                    |                             |

<sup>2</sup> Cost definitions and classifications for programme and development effectiveness costs to be charged to the project are defined in the Executive Board decision DP/2010/32

<sup>3</sup> Changes to a budget affecting the scope (outputs), completion date, or total estimated costs require a formal budget revision that must be signed by the project board. In other cases, the UNDP programme manager alone may sign the revision provided the other signatories have no objection. This procedure may be applied for example when the purpose of the revision is only to re-phase activities among years.

| Total output  | 10,000  | 46,150  | 25,000    | 4,596   | 85,746                         |                              |
|---|---|---------|-----------|---------|--------------------------------|------------------------------|
| <b>Output 2: Vulnerable women (IDP, host and returnees) have more resilient livelihoods and can start/sustain climate-smart businesses</b>  | Support vulnerable women (IDP, host and returnees) have more resilient livelihoods and can start/sustain climate-smart businesses |         |           |         |                                |                              |
| <i>Indicator 2.1: % of female MSME owners able to sustain their businesses in the first 6 months</i><br>Baseline: Not available<br>Target: 60% (180 out of 300 individuals) (FW1)           | 10,000  | 10,000  | 20,000    | 30,000  | 10,000 (FW1)<br>20,000(FW2)    | Consultancy                  |
| <i>Indicator 2.2: % of female MSME owners able to sustain their businesses in the first 6 months</i><br>Baseline: Not available<br>Target: 60% (180 out of 300 individuals) (FW1)           | 10,000  | 10,000  | 24,316    | 34,316  | 10,000(FW1)<br>24,316 (FW2)    | Consultancy,<br>Workshop     |
| <i>Indicator 2.3: % of female MSME owners able to sustain their businesses in the first 6 months</i><br>Baseline: Not available<br>Target: 60% (180 out of 300 individuals) (FW1)           | 200,000   | 200,000 |           | 523,699 | 323,699 (FW1)<br>200,000 (FW2) | Grants                       |
| <b>Total output</b>   | 323,699.00  | 200,000 | 44,316.00 | 588,015 |                                |                              |
| <b>Output 3: Local authorities have improved their capacity to lead local solutions to address internal displacement</b>  | Local authorities have improved their capacity to lead local solutions to address internal displacement                           |         |           |         |                                |                              |
| <i>Indicator 3.1: % of government officials demonstrating improved skills in designing solutions to internal displacement</i><br>Baseline: None<br>Target: 75% (150 out of 200 individuals) | 20,000  | 10,000  |           | 30,000  | 20,000(FW1)<br>10,000 (FW2)    | Consultancy                  |
| <i>Indicator 3.2: % of government officials demonstrating improved skills in designing solutions to internal displacement</i><br>Baseline: None<br>Target: 75% (150 out of 200 individuals) | 10,000  | 10,000  | 10,000    | 20,000  | 10,000 (FW1)<br>10,000 (FW2)   | Capacity building / training |
| <b>Indicator 3.4. Number of</b>   |   |         |           |         |                                |                              |

